Table 2. Taxonomy for Value of Certification Research

Type of Research	Answers the Question	Topics Explored
Type A – Perceived Value	"Do stakeholders perceive certification to have value (and to what degree)?	 Do stakeholders believe they have benefited from certification (and to what degree)? How important/valuable do stakeholders believe certification to be? Do stakeholders believe that certification has resulted in X (and to what degree)?
Type B – Influence on Stakeholder Behavior	"Does certification influence stakeholder behavior/decision making?"	 Is the stakeholder more likely to do XYZ because of certification (e.g., is the public more likely to select a certified professional, are employers more likely to hire/promote certified individuals)? To what degree does certification influence stakeholder behavior/decision making (i.e., do they take it into consideration or actually require it)?
Type C – Demonstration of Expected Knowledge/ Behavior on the Job*	"Do certified individuals exhibit/ demonstrate the expected knowledge behavior on the job?"	 To what extent do certified individuals demonstrate the expected knowledge/competencies on the job?" ("Expected" knowledge/competencies are those targeted by the certification program) To what extent do certified individuals demonstrate behaviors linked to the knowledge/competencies targeted by the certification (e.g., do the patients of board-certified neurosurgeons have better outcomes)?
Type D – Behavioral Differences Exhibited by Certificants*	"Do certified individuals behave/ perform differently from non-certified individuals?"	 Are certified individuals more/less likely to do XYZ as compared to non-certified individuals? In what ways/situations do certified individuals function/respond differently than non-certified individuals?

^{*} Subjective or objective measures may be used





Type of Research	Answers the Question	Topics Explored
Type E – Demonstrable Impact on Business (or Other) Goals	"Has certification positively impacted stakeholders' ability to accomplish their business (or other) goals?"	 Are certified individuals more likely to achieve/ attain/accomplish/receive XYZ than non-certified individuals (e.g., can certified management consultants command higher hourly rates than non-certified consultants)? In what measurable ways do certified individuals perform better than non-certified individuals with respect to achieving business goals (e.g., fewer errors, greater productivity)? Are organizations which employ a higher proportion of certified individuals more successful in accomplishing their business goals than those employing a smaller proportion of certified individuals? What proportion of certified employees is sufficient to impact business (or other goals)?
Type F – Return on Investment (ROI)	"How do stakeholders benefit monetarily from certification?"	 What are the monetary benefits (e.g., increased revenue, decreased costs) associated with the documented behavioral differences between certified and non-certified individuals? If certification positively impacts stakeholders' achievement of business outcomes, what are the monetary benefits of the outcomes achieved? Do the monetary benefits stakeholders receive from certification exceed the costs they incur?



